Public Administration

Contents Volume 56 1978

Spring	1
Summer	127
Autumn	253
Winter	379

JOURNAL OF THE ROYAL INSTITUTE OF PUBLIC ADMINISTRATION

SPRING

Articles Editorial: The Expenditure Committee on the Civil Service — 1
Nevil Johnson

The Obligation of the Government as Employer in the British Civil Service — 13
P. B. Beaumont

The BBC: A Pioneer Public Corporation — 25
Michael Kinchin Smith

Cost-Benefit Study of the New Covent Garden Market — 35
J. H. Kirk, CBE and M. J. Sloyan

Advising the Cabinet—The Committee of Civil Research and Economic Advisory Council: A Brief Comparison — 51
Anthea Bennett

Public Planning of Private Development: A Review and Appraisal of the Report of the Expenditure Committee on Planning Procedure — 73
Lincoln Allison and John Benyon

Special Advisers: A Personal View — 87
Joan E. Mitchell

SUMMER

Articles The Ombudsman—Jurisdiction, Powers and Practice — 127
Sir Idwal Pugh, KCB

An Administrative Experiment in Unemployment Policy in the Thirties — 139
Alan E. Booth

Rationality and the Problems of Administrative Theory — 159
Richard Hartwig

The Carter Report on the Post Office — 181
Dr. Douglas C. Pitt

Policy Making for Urban Deprivation — 193
David L. Smith

English Language Journals in Public Administration: An Analysis — 203
James S. Bowman and Sami G. Hajjar

AUTUMN

Articles Editorial — 253
Michael Lee

The Meaning of 'Success' in Social Policy: A Case Study — 263
Gilbert Smith

The Rôle of the Ecole Nationale d'Administration — 283
Anne Stevens

The Crown Agents Affair — 297
Christopher Hood

The Northern Ireland Civil Service—From Devolution to Direct Rule 305

A Local Chief Executive Elected by the Citizens: The Oberbürgermeister of Würzburg. West Germany 321
R. V. Clements

A Small Sample of Open Government 339
Dorothy Johnstone

The Control of Private Charities 343
G. P. Marshall

WINTER

Articles

Regional Government in Action: The Members of Two Regional Health Authorities 379
Howard Elcock

The Changing Role of Economists in Scottish Government Since 1960 399
A. W. Coats

A Policy in Search of an Objective 425
Gunter Wehrmann

Some Political Implications of Airport Location: The Case of Edinburgh Airport 439
John Benyon

A Critique of Development from Above. The Lessons of French and Dutch Experience of Nationally-Defined Regional Policy 457
Michael Watson

Notes and Correspondence

Haldane Essay Competition 1977 227

Reforming the Parliamentary Commissioner 228
R. J. S. Baker

The Carter Report on the Post Office 483
R. J. S. Baker

Title and Author

Books Reviewed

Administration of British Foreign Policy 1782-1846, The *(Middleton)* 497r*

Administrative Federalism *(Wiltshire)* 122n

Administrative Management for Development: A Reader *(Chapel)* 122n

Aid and Development in Southern Africa *(Jones)* 248n

Australian Development Assistance Agency, The: A Post-Mortem Report *(Viviani and Wilenski)* 504n

Basic Guide, Records of Interest to Social Scientists 1919 to 1939: Introduction, A *(Swann and Turnbull)* 373n

*n—note; r—review

Title and Author

Benefit-Cost Analysis: A Practical Guide *(Anderson and Settle)* 508n
British Foreign Secretaries Since 1945 *(Schlaim, Jones and Sainsbury)* 117n
British Tax System, The *(Kay and King)* 506n
Bureaucracy in India: An Historical Analysis of Development up to 1947, The *(Misra)* 499r
Can Personnel Management Meet the Challenge? *(Stewart)* 244n
Cases and Materials in Administrative Law *(Bailey, Cross and Garner)* 121n
Changing Faces of Juvenile Justice, The *(Stewart)* 508n
Changing National Health Service, The *(Brown)* 372n
Christian Democracy in Western Germany *(Pridham)* 248n
Claim in Time: A Study of the Time Limit Rules for Claiming Social Security Benefits *(Partington)* 246n
Commission for Local Administration: A Preliminary Appraisal, The *(Lewis and Gateshill)* 488r
Companion to Management Studies *(Lucas)* 370n
Conflicts in the National Health Service *(Barnard and Lee)* 237r
Computers and Local Government Vol.1: A Manager's Guide *(Kraemer and King)* 371n
Constitutional and Administrative Law *(Wade and Phillips)* 247n
Consumer's Guide to Local Government, The *(Minogue)* 118n
Corporate Social Responsibility: A Reassessment *(Beesley and Evans)* 363r
Councils, Committees and Boards *(Anderson)* 243n
Court of Justice of the European Communities, The *(Brown and Jacobs)* 247n
Creative Conflict: The Politics of Welsh Devolution *(Osmond)* 244n
Democracy, Bureaucracy and Hypocrisy *(Waldo)* 117n
Development of the British Welfare State 1880-1975, The *(Hay)* 371n
Directions for Change: Review of New South Wales Government Administration *(Wilenski)* 369n
Direct Participation in Action: The New Bureaucracy *(Pace and Hunter)* 367r
Economics and Education Policy: A Reader *(Baxter, O'Leary and Westoby)* 120n
Economics of Housing, The *(Stafford)* 246n
Education and Politics: Policy Making in Local Education Authorities *(Jennings)* 110r
Education and Training for Public Sector Management in Developing Countries *(Stifel, Coleman and Black)* 115r
Education Welfare: Strategy and Structure *(MacMillan)* 120n
Essays on Planning Theory and Education *(Faludi)* 507n
Fair Wages Resolutions *(Bercusson)* 508n
Finance of Local Government, The *(Hepworth)* 503n
Finances of Europe, The *(Strasser)* 241r
Formulating Government Budgets: Aspects of Australian and North American Experience *(Knight and Wiltshire)* 355r

*n—note; r—review

Title and Author

Future of Voluntary Organizations: Report of the Wolfenden Committee, The 362r
Governance of Federal Regulatory Agencies *(Welborn)* 372n
Government and Politics of France, The *(Wright)* 504n
Government Secrecy in Democracies *(Galnoor)* 356r
Health Care in Big Cities *(Paine)* 507n
Health Services in Britain *(Central Office of Information)* 372n
Hello, Good Evening and Welcome ... *(Brand)* 374n
History of Lancashire County Council 1889-1974, The *(Marshall)* 234r
History of Police in England and Wales, A *(Critchley)* 369n
Housing Rents, Costs and Subsidies: A Discussion Document *(Grey, Hepworth and Odling-Smee)* 506n
Implementation: The Problem of Achieving Results *(Iglesias)* 99r
Independent Local Politics in England and Wales *(Grant)* 232r
Individual Citizen and Public Participation, The *(Hampton and Walker)* 503n
INLOGOV Register of Research and Intelligence Units *(Bovaird)* 245n
In Search of Democracy: A Guide and Polemic About Scottish Local Government *(Young)* 118n
In Search of the Constitution *(Johnson)* 102r
Inside the System *(Hesketh)* 373n
Intergovernmental Relations in the European Community *(Hull and Rhodes)* 496r
Introduction to British Government *(Richards)* 369n
Introduction to Selection Interviewing, An *(Anstey)* 370n
Irish Department of Finance 1922-58, The *(Fanning)* 504n
Justice for Juveniles: The 1969 Children and Young Persons Act - A Case for Reform? *(Priestley, Fears and Fuller)* 247n
Labour and the Law *(Kahn-Freund)* 248n
L'Acteur et le Système *(Crozier and Friedberg)* 107r
Law and Practice Relating to Local Authority Meetings, The *(Knowles)* 503n
Law on Accidents to Health Service Staff and Volunteers *(Farndale and Russell)* 374n
Leaving London: Planned Mobility and the Inner City *(Deakin and Ungerson)* 121n
Local Authority Revenues *(Lake and others)* 503n
Local Government and Politics *(Cross and Mallen)* 369n
Local Government and the Public *(Darke and Walker)* 233r
Machinery of Justice in England, The *(Jackson)* 118n
Management in the Police Service *(Wainwright and Smith)* 508n
Management of Canadian Urban Government, The *(Plunkett and Betts)* 504n
Matrix Management: A Cross-Functional Approach to Organization *(Knight)* 243n

*n—note; r—review

Title and Author

Metropolitan Development and Change: The West Midlands - A Policy Review *(Joyce)* 245n
Modern Management in Local Government *(Knowles)* 119n
Modern Politics and Government *(Ball)* 117n
Neighbourhood Councils in England: A Report to the Department of the Environment *(Humble and Talbot)* 245n
New Thinking for Malaysian Public Administration: Some Social Science and Behavioural Concepts, Theories and Operational Questions *(Ahmed)* 101r
1981 Census: A Local Authority Viewpoint, The *(Black)* 245n
Open Case: The Organizational Context of Social Work, An *(Warham)* 113r
Open Government: The British Interpretation *(Wraith)* 108r
Open Prisons *(Jones and Cornes)* 247n
Organization of Soviet Medical Care, The *(Ryan)* 372n
Origins of British Social Policy, The *(Thane)* 371n
Outline of Planning Law, An *(Heap)* 507n
Parish Council and Town Council Accounts *(Davies)* 119n
Parliament and the Public Libraries *(Morris)* 114r
People and Parliament *(Mackintosh)* 369n
Personal Social Services, The *(Sainsbury)* 360r
Personnel Management in Government: Politics and Process *(Shafritz and others)* 370n
Planning and Politics: The British Experience 1960-1976 *(Shanks)* 119n
Planning in the ESB *(Roche)* 506n
Policy and Politics: Essays in Honour of Norman Chester *(Butler and Halsey)* 485r
Policy Making in the European Communities *(Wallace, Wallace and Webb)* 240r
Political Economy of Fiscal Federalism, The *(Oates)* 505n
Political Integration and Disintegration in the British Isles *(Birch)* 117n
Politics of Bureaucracy: A Comparative Perspective, The *(Peters)* 486r
Politics of Housing in England and France, The *(Duclaud-Williams)* 495r
Politics of the Judiciary, The *(Griffith)* 357r
Practical Performance Appraisal *(Stewart and Stewart)* 244n
Press and Publicity for Public Participation, The *(Stringer)* 246n
Price Determination and Prices Policy *(Mitchell)* 372n
Privacy *(Young)* 508n
Productivity in Local Government *(Hayes)* 359r
Project Management *(Lock)* 122n
Public Administration and Public Policy *(Frederickson and Wise)* 243n
Public Administration as a Developing Discipline *(Golembiewski)* 117n
Public Administration: Values, Policy and Change *(Simmons and Dvorin)* 105r

*n—note; r—review

Title and Author

Public Enterprise and the Public Interest: Proceedings of an International Seminar *(Gelinas)* 505n
Public Expenditure: Allocation Between Competing Ends *(Posner)* 243n
Public's Business: The Politics and Practices of Government Corporations, The *(Walsh)* 505n
Rationing Social Services *(Judge)* 491r
Records of Interest to Social Scientists 1919 to 1939: Employment and Unemployment *(Swann and Turnbull)* 373n
Records of Interest to Social Scientists: Unemployment Insurance 1911 to 1939 *(Swann and Turnbull)* 373n
Reform, Reaction and Resources: The 3 Rs of Educational Planning *(David)* 236r
Reformed Local Government System, The *(Richards)* 503n
Reorganized National Health Service, The *(Levitt)* 246n
Restructuring the Health Service *(Heller)* 494r
Schools in Britain *(Central Office of Information)* 372n
Scottish Government Yearbook 1978, The *(Drucker and Clarke)* 244n
Social Analysis: A Collaborative Method of Gaining Usable Scientific Knowledge of Social Institutions *(Rowbottom)* 119n
Social Economics *(Sandford)* 120n
Socialising Public Ownership *(Sloman)* 371n
Social Policy 1830-1914: Individualism, Collectivism and the Origins of the Welfare State *(Evans)* 371n
Social Services in Britain *(Central Office of Information)* 372n
Sources of European Economic Information *(Cambridge Information and Research Services Ltd.)* 243n
Special Interests and Policymaking: Agricultural Policies and Politics in Britain and the United States of American, 1956-70 *(Wilson)* 365r
Towards a Nationally Integrated Health-Welfare System for Australia *(Court)* 122n
Towards the Comprehensive University *(Pedley)* 246n
Town Planning and the Practice of Politics *(Gyford)* 507n
Training in the Civil Service *(Rhodes)* 231r
Transplanted Indo-British Administration *(Subramaniam)* 505n
Treasury Control in Australia: A Study in Bureaucratic Politics *(Weller and Cutt)* 111r
Understanding Job Evaluation *(Burns)* 370n
Universality, Selectivity and Effectiveness in Social Policy *(Davies)* 491r
Unmet Need: The Case of the Neighbourhood Law Centre *(Byles and Morris)* 121n
We Are Richer Than We Think *(Conservative Central Office)* 507n
Welfare Rights: The Local Authority's Role *(Howard)* 506n
William Beveridge: A Biography *(Harris)* 490r

*n—note; r—review

Title and Author

Worker Directors Speak *(British Steel Corporation with Bank and Jones)* 121n
Worker Participation in Europe *(Carby-Hall)* 239r
Worker's Participation in Industry *(Poole)* 373n
Year Book of Social Policy in Britain 1976, The *(Jones)* 120n
Zero-Base Budgeting in the Public Sector: A Pragmatic Approach *(Sarant)* 370n

Authors of Articles, Notes and Book Reviews

Allison, Lincoln 73
Baker, R. J. S. 228, 483
Beaumont, P. B. 13
Bennett, Anthea 51
Benyon, John 73, 439
Birrell, Derek 305
Booth, Alan E. 139
Bourn, J. B. 231
Bowman, James S. 203
Clements, Roger 236, 321
Coates, David 110
Coats, A. W. 399
Craig, James Alexander 101
Davey, K. J. 99
Dunsire, A. 486
Dyson, Roger 239
Elcock, Howard 357, 379
Else, P. K. 355
Elven, John W. 488
Fox, Alan 363
Francis, Owen 227
Fry, G. K. 490
Giddings, Philip 365
Goldsmith, M. 232
Hajjar, Sami G. 203
Harloe, Michael 495
Hartwig, Richard 159
Haywood, Stuart 494
Hill, Dilys M. 233
Hood, Christopher 297
Hughes, Ron 359
Jacob, J. M. 356
Johnson, Nevil 1
Johnstone, Dorothy 339
Kinchin Smith, Michael 25
Kirk, J. H. 35
Leaper, R. A. B. 360
Lee, J. M. 107, 235, 253
Marshall, G. P. 343
Mitchell, Joan E. 87
Mumford, Enid 367
Newbigging, Eric 115
Oakeshott, Michael 102
Parsloe, Phyllida 113
Parsons, D. W. 240, 241
Pitt, Douglas C. 181
Pugh, Sir Idwal 127
Robson, Professor W. A. 485
Sloyan, M. J. 35
Smith, David L. 193
Smith, Gilbert 263
Snape, W. H. 114
Steiner, Zara 497, 499
Stevens, Anne 283
Stewart, J. D. 227
Thomas, Rosamund 105
Watson, Michael 457
Webb, Carole 496
Wehrmann, Gunter 425
Willcocks, A. J. 237
Williams, Alan 491
Williams, D. G. T. 108
Wiltshire, Kenneth 111
Wraith, Ronald 362

*n—note; r—review

Printed by The Victoria House Printing Company (T.U.), 25 Cowcross Street, London EC.1.